



**THE LEAGUE OF WOMEN VOTERS
OF THE MID-HUDSON REGION**

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**ULSTER COUNTY CHARTER OFFICERS
VOTERS GUIDE**

2008 CANDIDATES FOR ULSTER COUNTY EXECUTIVE

CANDIDATE PROFILES:

Name Michael Hein	Political Affiliation Democrat
Address Committee to Elect Mike Hein, P.O. Box 3005, Kingston, NY 12402	Ballot Line(s) Democrat and Working Families
Telephone 845.331.3638	Age 43
Fax	Occupation Ulster County Administrator
E-mail & Website hein4ucexec@gmail.com http://heinforexec.com/	Education B.A. Business Management - Eckerd College
Experience (Please limit to no more than 30 words).	
I have 11 years of experience in banking and management in the private sector. I am the former Deputy Ulster County Treasurer and the current Ulster County Administrator.	

Name Len Bernardo	Political Affiliation
Address	Ballot Line(s)
Telephone	Age
Fax	Occupation
E-mail & Website	Education
Experience (Please limit to no more than 30 words).	



QUESTIONNAIRE

Michael Hein

County Executive

Len Bernardo

"I plan to implement a cabinet structure organized around critical areas of responsibility, such as Economic Development, Finance, Health and Education, Physical Assets, Human Services and Criminal Justice. The cabinet structure will bring our key department heads together around "one table" to ensure that our priorities are aligned and our goals are clear. It will also establish a direct line of accountability between department heads and the County Executive and will focus every county department on the overriding goal of delivering results and high quality services at the lowest possible cost. This will also allow me, as County Executive to speak with a single, strong voice to advocate for the best interests and benefit of the people of Ulster County.

"I will be looking for people who are smart, experienced, have integrity, knowledge and skill, along with a strong work ethic and results oriented "can do" attitude. I will hire the "best and brightest" and I will manifest a leadership style that requires innovative thinking and continuous improvement.

Describe how you will organize your administration?

What will you be looking for in those you appoint as deputies?



QUESTIONNAIRE

Michael Hein

County Executive

Len Bernardo

"As County Administrator, I have established a strong track record of making critical information and the workings of county government completely transparent. I am the first County Administrator in history to have made the detailed county budget available online and I plan to continue to expand public access to county government.

As County Executive, I will put a formal public communications mechanism in place that will keep the public, press and our local community leaders and officials thoroughly informed on a consistent and ongoing basis."

"First and foremost, the structure for delivering economic development must be reformed. The new County Executive must assume the primary leadership role in the economic development process. This includes full responsibility and accountability for setting realistic goals and delivering results, as measured by the creation and expansion of business opportunities and good jobs. The County Executive must also become the single point of contact for businesses looking to locate and grow in Ulster County.

Some of the specific measures that I have in mind for reforming the economic development process include the co-location of a restructured Ulster

How transparent do you intend to make your administration and what changes do you propose to achieve your goals?

What specific areas of government need reform? Please be explicit.



QUESTIONNAIRE

Michael Hein

County Executive

Len Bernardo

County Development Corporation (UCDC), Tourism Dept. and Small Business Development Center for greater synergy. I will also work to create true shovel ready sites with Generic Environmental Impact Statement (GEIS) already completed and I will work to significantly streamline the permitting process, without sacrificing environmental integrity or community input.

Another key reform that I advocate is to continue to remove the barriers that exist between county departments and agencies; barriers that create individual “silos” that impede the smooth and efficient flow of information and services. A prime example of the benefits of ensuring that departments and agencies collaborate is the new Ulster County Department of the Environment; a department that taps resources and expertise from throughout county government, and from among dedicated community volunteers, to protect and preserve our most critical natural resources and assets. This innovative departmental structure that I put into place has already saved taxpayers money and has become a statewide model for effective government, at its best.

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QUESTIONNAIRE

Michael Hein

County Executive

Len Bernardo

"As County Administrator and Deputy Treasurer, I identified many of the flaws and deficiencies that led to the Ulster County Jail debacle. I subsequently led the charge to thoroughly overhaul the county's internal controls. This included implementing a county contract management system; a system that requires a thorough legal and technical review, and monitoring, of each and every county contract. This also includes a requirement that the funding for each contract must be approved and in place at the time the contract is entered into. If such a process had been in place previously, we would not now be saddled with the very expensive consequences of terrible fiscal management and oversight.

As County Executive, through the cabinet structure, and with the improved controls which have been implemented, highly skilled and competent staff will be responsible for capital planning and implementation and will be directly accountable to me."

How do you foresee your role in Capital Projects and/or large budgeted items?



QUESTIONNAIRE

Michael Hein

County Executive

Len Bernardo

"I understand completely the workings of county government and I have an excellent working relationship with the legislature. I have initiated major cost-saving reforms, such as consolidating departments with overlapping responsibilities, forensic review of departmental operations and finances and a restructuring of county employee health care benefits that saved taxpayers millions of dollars.

I was born and raised in Ulster County and have made Ulster County my home. I understand, first hand, the challenges that our residents face in trying to raise their families, maintain their homes, pay for education and provide all of the other necessities of life. This understanding has served me well and it will become even more critical in my new role as County Executive."

How do you foresee your role in Capital Projects and/or large budgeted items?



2008 CANDIDATES FOR ULSTER COUNTY COMPTROLLER

CANDIDATE PROFILES:

Name	Political Affiliation	Name	Political Affiliation
Elliott Auerbach	Democrat	James Quigley	
Address 304 Mountain View Lane, Ellenville, NY	Ballot Line(s) Democrat, Working Families Party	Address	Ballot Line(s)
Telephone (845) 647-8665 (H)	Age 56	Telephone	Age
Fax (845) 647-7592	Occupation Village Manager - Ellenville, NY	Fax	Occupation
E-mail & Website elliott@auerbachforcomptroller.com http://www.auerbachforcomptroller.com/	Education Hofstra University - BS - Economics-Business	E-mail & Website	Education
Experience (Please limit to no more than 30 words). The former Ellenville Mayor and Executive Director of the Rural Economic Area Partnership managed a closely-held family company for twenty years and enjoyed a series of successes in corporate America and private industry before returning to public administration as Ellenville's Village Manager and chief operating officer in 2002. In addition, Auerbach has been serving the people of Ulster County as Assistant Chairman and Assistant Secretary of the Ulster County Industrial Development Agency and as Secretary of the Ulster County Chamber of Commerce.		Experience (Please limit to no more than 30 words).	



QUESTIONNAIRE

Elliott Auerbach

County Comptroller

James Quigley

A keen understanding of government accounting standards and knowing "the business of government" to ensure the integrity of the department that is being audited.

It begins in the development stage determining the needs, identifying the funding, developing an oversight and implementation plan and actively monitoring the project or program through periodic audits.

Transparency and accountability will be the cornerstone of the Comptroller's office. Every review, audit and recommendation will be made public and posted online in clear and understandable language.

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What areas of government do you intend to evaluate for efficiency first?

What will you be looking for in those that you will assign to do program analysis?

How do you foresee your role in Capital Projects and/or large budgeted items?

How transparent do you intend to make your administration and what changes do you propose to achieve your goals?



QUESTIONNAIRE

Elliott Auerbach

County Comptroller

James Quigley

Ulster County has had a reputation of having "among the highest costs for general government among counties governments of similar size without a charter in New York State between 1994-2003". This will dramatically change under an elected executive and comptroller who will be charged with finding efficiencies that will create "good government at a good price".

On a professional level I feel like I have spent the past twenty-five years preparing for the job of Comptroller. Most recently, I have spent time with the county auditors discussing the current conditions and operation of their department; I have met with both the Comptroller of Dutchess County and of New York State to gain further understanding of their approach to ensuring efficiency and effectiveness in government.

What is your impression of Ulster County costs compared to neighboring and/or similar counties?

What have you done to ready yourself for taking office?